



PROFESSIONAL DEVELOPMENT, INDUCTION, and MENTORING

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Flowing Wells Unified School District

Institute for Teacher Renewal and Growth

Professional Development Program Description

The Flowing Wells School District recognizes at a time when the needs of our students and community are great, the need for teachers with multiple skills and understanding is of utmost importance. During the 1983school the district year, implemented professional development program which addressed renewal and improvement of instructional delivery in the classroom.

Over the last thirty years, the program has developed into a model which offers differentiated professional development matched to the level of teaching expertise. This concept was originally developed by Dr. David Berliner from Arizona State University, and Dr. Thomas McGreal from the University of Illinois. The Flowing Wells Professional Development Program provides workshops Novice (first Advanced year), Beginners (second year), Competent (third-fifth years), and Proficient and Expert Level teachers.

The content of the workshops is based upon the different needs of teachers as they progress in their professional The key concepts in each workshop reflect a "building block" framework from simple more complex decision making. INDUCTION Additionally, the **PROGRAM** and the beginning workshops emphasize classroom performance while the advanced workshops include training that focuses on advanced instructional strategies, various models of teaching, content and technology integration, and leadership that impacts the school, district, and community (refer to attached chart).

The Flowing Wells Program has received numerous honors over the last two and a half decades. American Association of School Administrators recognized the Flowing Wells Institute for Teacher Renewal and Growth as the 1986 Exemplary Professional Development Program. In 1996 the Video Journal of Education featured the induction and mentoring components in a two-part video series which is available for purchase. Flowing Wells was also featured in an article by Dr. Harry Wong in Educational Leadership magazine, March 2002. Most recently, Dr. Wong's Book New Teacher Induction, How to Train, Support and Retain New Teachers, unveiled December 2002 at National Staff Development Conference, provides a step-by-step implementation process for duplicating the key components of the Flowing Wells Program. The Arizona K-12 Center has identified Flowing Wells as one of the exemplary induction programs in the state (information may be accessed at: (www.azk12.org/)

The Flowing Wells Professional Development Program

>INDUCTION

- >DIFFERENTIATED AND
 DEVELOPMENTALLY
 APPROPRIATE WORKSHOP
 TRAINING FOR
 CONTINUING TEACHERS
- ➤ COACHING FOLLOW-UP IN THE FORM OF MENTORING AND FORMATIVE SUPERVISION

INDUCTION

The Flowing Wells Induction Program is the transmission of the district and community culture. The major goals of this program are to build a sense of culture and to articulate the district's mission and philosophy. INDUCTION is a structured training program for all teachers new to the district which instructs and models "the way it is done" in the Flowing Wells School District. This program is not merely an orientation the district's organizational pattern, hut framework of the district's version for student learning and success.

If we don't model what we teach, we re teaching something else.

The Flowing Wells Professional Development Program (Continued)

The Flowing Wells Induction Program emphasizes five critical attributes that are the cornerstones of the vision:

- effective instructional practices
- effective classroom management procedures and routines
- a sensitivity and understanding of the unique community we serve
- teaching is a reflection of life-long learning and professional growth
- unity of teamwork among administration, teachers, support staff, and community members is essential (refer to attached handouts regarding INDUCTION OVERVIEW and EIGHT-DAY INDUCTION SCHEDULE).

IFFERENTIATED AND
DEVELOPMENTALLY
APPROPRIATE WORKSHOP
TRAINING FOR CONTINUING
TEACHERS (refer to Professional
Development Brochure).

OACHING FOLLOW-UP IN THE FORM OF MENTORING AND FORMATIVE SUPERVISION

Based upon the research of Dr. Bruce Joyce and Dr. Beverly Showers regarding the need for follow-up coaching as an essential aspect of teacher training, the

Flowing Wells District has designed an extensive system of intense, formative supervision. The coaching component incorporates pre-conferences, classroom observations, and post-conferences. These observations are not used for summative evaluations: the intent is to give teachers specific, immediate, and non-threatening feedback on their teaching performance. cadre of "expert" level teachers serve as building level Mentors and Instructional Coaches in addition to their regular teaching assignments. The District Professional Development Director facilitates the mentoring and coaching efforts.

To conclude, the Mentoring and the Coaching Follow-up are fundamental to the success of the new teacher INDUCTION PROGRAM.

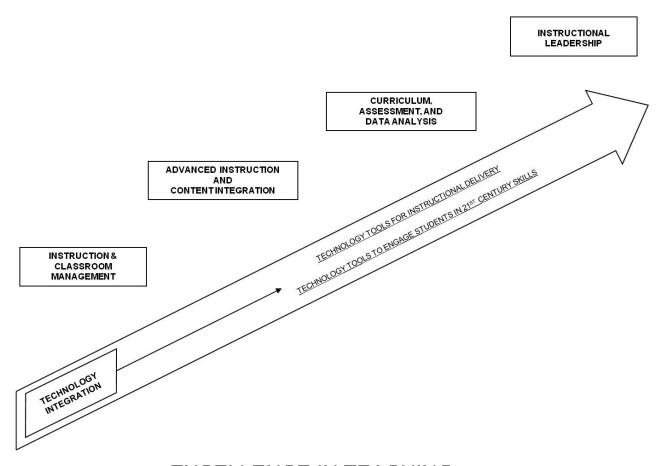


Professional Development Program Outcomes

- 100% of all new teachers to Flowing Wells attend the INDUCTION PROGRAM during their first year in the district.
- Approximately 70% of all Flowing Wells teachers attend professional development training each year on a voluntary basis.
- Based on feedback from school principals, the quality of teaching performance has improved significantly.
- ◆ "Proficient" and "Expert" teachers design individual growth plans based increased awareness of teaching research and methodology. These teachers are the Mentor/Instructional Coordinators who provide the new teacher support.
- An increased ability for teachers to reflect on their instructional practices has promoted professional dialogue among teachers, support staff, and community.
- ◆ An attitude that "professional growth" is the norm for a Flowing Wells educator is evidenced by participation in after-school and summer workshops.

PROFESSIONAL GROWTH FRAMEWORK

Flowing Wells Institute for Teacher Renewal and Growth



EXCELLENCE IN TEACHING

The quality of the individual classroom teacher is one of the most important variables affecting student learning (see references below). Excellence in teaching is a journey, not a destination. In Flowing Wells School District, we believe that ongoing professional growth is essential to cultivate this excellence and to maximize student achievement. Masterful teachers continuously add to their repertoire through deliberate efforts to improve their instruction, classroom management, content and curriculum knowledge, assessment, technology integration, and leadership skills.

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- Wenglinsky, H. (2002). How schools matter: The link between teacher classroom practices and student academic performance. *Education Policy Analysis Archives, 10*(12).
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FLOWING WELLS SCHOOL DISTRICT INSTITUTE FOR TEACHER RENEWAL AND GROWTH PROFESSIONAL DEVELOPMENT



	NOVICES (1st year teachers)	ADVANCED BEGINNERS (2 nd year teachers)	Competent (3 rd year teachers)	PROFICIENT AND EXPER (4 th – 8 th year+)
Workshops	Induction • Procedures/Routines • Instruction • Community Culture • Lesson Delivery Models • Management	Intermediate Instruction • EEI Refresher Course • Class Management • Task Analysis Content Areas • Reading • Writing • Science • Math	Advanced Instruction Cooperative Learning Creativity and Higher-Level Thinking Content Areas, continued Curriculum Development and Assessment	Curriculum Development and Assessment, continued Data Analysis Instructional Coaching and Supervision Reading Coaching
Key Concepts	 Engaging all students Assessment Classroom mgmt. Planning skills Basic instructional delivery Special education modifications 	 Basic learning theory Variables of classroom management Curriculum sequence Content area adaptations 	 Higher-level thinking Transfer theory Teaching of concepts and processes Student self-esteem Designing rigorous and relevant curriculum 	 Teaching of concepts and processes continued Designing rigorous and relevant curriculum, continue Data-based decision makine Mentoring Coaching Leadership theories
Follow-Up Coaching Mentors	Formative • 4 classroom observations and conferences with PD Director/Specialist • 1 "SPA" day with mentor • Ongoing contacts with mentor	Formative • 3 classroom observations with site-based Instructional Coach • 1 observation of a mentor • 1 observation by a mentor • Additional follow-up based on workshop participation	Formative 2 classroom observations with site-based I.C. Additional follow-up based on workshop participation	Formative Informal peer coaching Additional follow-up based workshop participation Summative Alternative evaluation: 1
tructional Coaches	Summative • 2-3 observations (Principal) & Student Achievement Action Plan	Summative • 2-3 observations (Principal) & Student Achievement Action Plan	Summative • 2-3 observations (Principal) & Student Achievement Action Plan	observation (Principal) & Student Achievement Action Plan • Traditional evaluation: 1-2 observation (Principal) & Student Achievement Action Plan

- ◆ Eight Day Induction Program
 - ♦ Four days before school begins
 - ♦ Four days during the school year (release time for new teachers)
- ◆ Classroom Demonstrations: In August, classroom teachers model the first days of school procedures and routines. New teachers are encouraged to bring cameras or cell phones in order to photograph the rules and procedures on the walls of master teachers
- ◆ Bus tour conducted by superintendent which familiarizes new teachers with the culture and community of the district
- ◆ A graduation luncheon celebration with framed certificates for each new teacher presented by the superintendent
- Mentor in same grade level or content area
- ◆ Coaching follow-up for each new teacher with eleven classroom contacts by the Professional Development Director and Professional Development Specialists
- ◆ Monthly support seminars for networking, support, and collaboration led by site administrators
- ◆ Induction is aligned with the Arizona teaching standards
- ◆ Comprehensive on-going professional development program which meets the needs of novice to expert level teachers
- ◆ Complete support for teacher training for over thirty years by the Governing Board and Administration

FLOWING WELLS SCHOOL DISTRICT NEW TEACHER INDUCTION — FORMAL TRAINING

"New Teacher" includes all teachers (new OR experienced) to FW District

	NEW TEACHERS Total # of hours	INDUCTION DAYS 1-4 # of hours	ONGOING TRAINING # of hours
Organizational Culture: Giving information to transmit the culture of the system and organization. Guidelines, expectations, policies, procedures, customs, beliefs, core values.	4 hours	3 hours	1 hour
Systems Information: Giving information related to procedures, guidelines, and expectations of the school district and the school.	4 hours	3 hours	1 hour Ongoing through mentorship and "New Teacher Meetings"
Resources: Collecting, disseminating, or locating materials or other resources.	1 hour		1 hour Ongoing through mentorship and "New Teacher meetings"
Instructional Information: Giving information about teaching strategies or the instructional process.	28 hours	11 hours	17 hours
Emotional Support: Offering support by listening empathetically and sharing experiences.	3 hours	1 hour	2 hours and Ongoing at follow-up coaching and "New Teacher Meetings"
Advice on Student Management: Giving guidance and ideas related to discipline and managing students. *All new teachers receive an advance copy of First Days of School by Harry Wong.	2 hours	2 hours	Ongoing at follow-up sessions and "New Teacher Meetings".
Advice on Scheduling and Planning: Offering information about organizing and planning the school day.	1 hour		1 hour Ongoing through mentorship and "New Teacher Meetings"
Help with Classroom Environment: Helping arrange, organize, or analyze the physical setting of the classroom.	2 hours	2 hours	Ongoing through mentorship and "New Teacher Meetings."
<u>Demonstration Teaching:</u> Teaching while new teacher observes, preceded and followed with conferencing to focus and analyze instructional strategies.	7 hours	2 hours	5 hours
Coaching: Critiquing and providing feedback on the teacher's performance	10 hours		10 hours

	New Teachers Total # of hours	INDUCTION DAYS 1-4 # of hours	ONGOING TRAINING # of hours
Advice on Working with Parents: Giving help or ideas related to conferencing or working with parents.			Ongoing through mentorship and "New Teacher meetings".
Special Education Issues:	1 hour		1 hour Ongoing through mentorship and "New Teacher meetings".
Other topics or activities: See Professional Development brochure for ongoing professional development program for second year teachers and above.			
* New teacher contract includes four before school induction days – no extra money.			
* Substitutes are hired for teachers who attend workshops during school hours.			
* Methods used to evaluate success: — Participant feedback — Teacher retention — Teachers' voluntary participation in workshops beginning in 2 nd year — Recruitment numbers — Student test scores used to provide areas for professional development focus			

CATEGORIES OF SUPPORT (Odell)

INDUCTION OVERVIEW (8 DAYS)

(refer to attached daily schedules for specific times and topics)

All teachers new to the district are required to attend four days of inservice prior to the return of the continuing teachers. A first year teacher's contract includes four additional days to meet this expectation. Each new teacher is given a copy of The First Days of School, by Dr. Harry Wong, prior to the start of the **INDUCTION** training.

<u>DAY 1</u> – Focus: Community Building and Instruction

- A. Welcome by Superintendent Introduction of all Central Administration and Secondary Principals, The feeling of "family" or "team" is stressed
- B. Introduction of all new teachers
 Pictures are taken and displayed
 Organization of cooperative, new teacher groups (preK-12)
 Team building and collegial support are stressed
- C. Day 1 Content Instructional Practices: Essential Elements of Instruction, Objectives, and Task Analysis
- D. Instructors Professional Development Director, Professional Development Specialists, and Master Classroom Teachers

DAY 2 - Focus: Community Building and Instruction

- A. Introduction of all Elementary Principals
- B. Instructional Practices: Active Participation, Anticipatory Sets, and Closures
- C. Analysis of a Master Teacher Video Lesson

DAY 3 - Focus: Instruction, Procedures, and Flowing Wells Culture

- A. Teaching Practicums in small, cooperative groups
- B. Essential Procedures for early success: Bellwork, Signal, Dismissal, etc.
- C. Flowing Wells Culture: Professionalism, Establishing Classroom Culture, Flowing Wells Bus Tour of District (led by Superintendent)
- D. New Teacher Breakfast sponsored by Flowing Wells Educational Association

DAY 4 - Focus: Culture, Classroom Management, and Procedures

- A. Demonstration classrooms are visited by all new staff. Master teachers at the elementary, junior high, and high school levels model the First Day Procedures and Routines used at the beginning of the year.
- B. Explanation & Demonstration of district-adopted Discipline with Dignity model of management.
- C. Follow-up Coaching and Mentorship explained and organized for the school year (five visits per teacher by coaches).
- D. During the afternoon, new teachers return to their individual classrooms for preparation.

<u>DAYS 5, 6, 7, and 8</u> – Focus: Instruction and Classroom Management

- A. The days are scheduled throughout the year (once per quarter).
- B. Follow-up days include On-site Demonstration Classrooms in Instruction, varied Instructional Approaches, Cognitive Rigor, Assessment, Special Education, and Motivation & Retention Theories
- C. Day 8 includes:
 - Celebration of Learning (Luncheon) with Governing Board Members, Central Administration, Principals, and Assistant Principals
 - Address to new teachers by Superintendent
 - Teacher Awards (framed certificates) presented by Superintendent



TODAY'S FOCUS: ESSENTIAL ELEMENTS OF INSTRUCTION

Professional Development Training Team:

Tricia Gutierrez, Director of Professional Development Megan Larson, Professional Development Specialist Demetria Murray, Professional Development Specialist Anna Heyer, Professional Development Specialist Nate Rios, HS Social Studies

Monday, July 31, 2017

	<u> </u>	
8:00 - 8:15	Refreshments	
8:15 – 9:30	 Welcome Introductions Dr. David Baker, Superintendent Dr. Kevin Stoltzfus, Associate Superintendent Dr. Kim Parkinson, Assistant Superintendent of HR Mrs. Stacy Trueblood, Chief Financial Officer Mrs. Audrey Reff, Director of Federal Programs Mr. Jim Brunenkant and High School Administrative Team Mr. Dax Valles, Principal of Sentinel Peak HS Mr. Chad Miller and Junior High Administrative Team Professional Development Team Norms and Agenda Team Building and Class Building 	Tricia
9:30 - 9:40	Break	
9:40 - 10:40	Overview: A Schema for Effective Teaching and Learning	
10:40 - 11:30	Formulating Two-Part Instructional Objectives	Megan
11:30 – 12:45	Lunch	
12:45 – 1:45	Teaching to an Objective	Demetria and Anna
1:45 – 1:55	Break	
1:55 – 3:05	Introduction to Lesson Design and Task Analysis	Tricia
3:05 – 3:30	Answering the Essential Question	Tricia
	 Complete the task analysis for your mini-lesson Bring a bag stocked with three items FYI K-5 teachers will stay an additional 10-15 minutes tomorrow for access to Investigations Math curriculum and resources. 	



TODAY'S FOCUS: ESSENTIAL ELEMENTS OF INSTRUCTION

Professional Development Team:

Tricia Gutierrez Megan Larson
Nate Rios Demetria Murray

Tuesday, August 1, 2017

8:00 - 8:15	Refreshments	
8:15 – 9:30	Agenda Introductions, Part II Dr. Sue Shinn, Director of Special Education and Early Learning Ms. Kristy Dale, Principal of Centennial Elementary School Mr. Lyle Dunbar, Principal of Davis Elementary School Ms. Tamára McAllister, Principal of Douglas Elementary School Ms. Elyse Adams Asst. Principal of Douglas Elementary School Mr. Alan Schmidt, Principal of Hendricks Elementary School Ms. Jackie Camacho, Principal of Laguna Elementary School Mr. Henry Linker, Principal of Richardson Elementary School Team Building: What's My Bag? Class Building: Mix-Freeze-Group	Tricia
9:30 – 9:45	Break	
9:45 – 10:00	Analysis of a Lesson	Tricia
10:00 - 11:15	Active Participation	Megan
11:15 – 12:30	Lunch	
12:30 – 1:30	Anticipatory Set	Nate
1:30 - 1:40	Break	
1:40 - 2:40	Closure	Tricia
2:40 - 3:10	Return to Analysis of a Lesson	Tricia
3:10 – 3:15	Answering the Essential Question	Tricia
3:15 – 3:30	Planning for Your Financial Future	Dr. Baker
	 Finish Task Analysis revisions Bring materials to teach your lesson to two students Skim Madeline Hunter Articles FYI FWEA Breakfast tomorrow: Doors open at 7:15. Dress professionally. FW District Bus Tour tomorrow afternoon (1:45 – 3:00) 	



TODAY'S FOCUS: ESSENTIAL ELEMENTS OF INSTRUCTION AND PROCEDURES DISTRICT AND CLASSROOM CULTURE

Professional Development Team:

Tricia Gutierrez Megan Larson
Nate Rios Demetria Murray

Wednesday, August 2, 2017

7:30 – 8:10	FWEA Breakfast in High School Cafeteria			
8:10 – 8:30	Agenda Review Content-Based Class Builder: Find Someone Who Teacher Action Self-Assessment	Demetria		
8:33 – 8:40	Directions for Teaching Practicum Transition and Stretch Break	Demetria		
8:40 - 10:40	Teaching Practicum: Rounds 1 through 6 (various locations)			
10:40 - 10:45	Debrief the Practicum and Set Goals (PDC)	Tricia		
10:45 – 11:30	The Importance of Culture • Professionalism	Dr. Baker and Tricia		
11:30 – 12:45	Lunch			
12:45 – 1:45	The Importance of Culture (cont.)Creating Classroom CultureBuilding Relationships	Megan and Nate		
1:45 – 3:25	FW Bus Tour	Dr. Baker		
3:25 – 3:30	Answering the Essential Question	Tricia		
	 Homework: Review The First Days of School (Wong & Wong, 2009) FYI Demo "First Day of School" tomorrow; bring a camera 	·		
	 We will schedule follow-up coaching tomorrow; bring and your teaching schedule if available 	a caienaar		



TODAY'S FOCUS: CLASSROOM CULTURE, MANAGEMENT, and PROCEDURES FOLLOW-UP COACHING

Professional Development Team:

Tricia Gutierrez Megan Larson Dr. David Baker Demetria Murray Anna Heyer

Thursday, August 3, 2017

8:00 - 8:15	Refreshments	
8:15 - 8:30	Content-Based Class Builder: Corners	Tricia
8:30 – 9:00	Procedures – Jigsaw Activity	Megan
9:00 – 10:30	 Demonstration Classrooms: First Day of School and Procedure Pre-K – 2nd Grade: Hendricks, Room 13, with Roxanna 3rd – 6th Grade: Davis, Room 11, with Matt VanDerlas 7th – 8th Grade: FWJH, Room C-7, with Wendy Nogan 9th – 12th Grade: FWHS, Room 28, with Rachel Lodge 	a Young ke
10:30 - 10:45	Break	
10:45 – 11:00	Debriefing the Demo Classrooms: Top Five Procedures	Megan
11:00 – 11:30	Discipline with Dignity • Strategies for Positive Management	Tricia
11:30 – 11:45	Overview of the District's Mentor Program	Anna
11:45 – 12:00	The District's Perspective on Coaching	Dr. Baker and Tricia
12:00 – 12:30	 Answer the Essential Question – Video Creation Sign up for First Round of Coaching Complete Online Feedback Form 	Tricia, Megan, Anna, and Demetria
12:30 – 1:45	Lunch	
1:45 – 3:30	Return to Schools for Classroom Preparation	
	 Homework: Implement EEI and Classroom Management skills! Mark your calendar: Next EEI workshop days are on 9.15, 11.17, 2.2, and 4.13! 	



TODAY'S FOCUS: ESSENTIAL ELEMENTS OF INSTRUCTION LESSON AND UNIT DESIGN

Instructors:

Tricia Gutierrez Megan Larson Dr. Kevin Stoltzfus Anna Heyer Demetria Murray Audrey Reff

Friday, September 15, 2017

7:30 – 7:45	Refreshments	
7:45 – 8:15	Rotating Review and Sharing Agenda Explanation of Observation Assignment	Tricia
8:15 – 8:45	Structuring Direct Instruction	Tricia
8:45 – 10:15	Advanced EEI Strategies:	Megan and Anna
10:15 – 10:30	Break	
10:30 – 11:15	Lesson/Unit Design Bloom's Cognitive Process Dimensions	Tricia
11:15 – 12:30	Lunch	
12:30 – 1:15	Lesson/Unit Design Developing Essential Questions	Kevin
1:15 – 1:30	Break and Transition to Break-Out Locations	
1:30 – 2:45	 Lesson/Unit Design – Rubric Scoring Pre-K – 2nd: ESS Conference Room (<i>Tricia</i>) 3rd – 6th: Board Conference Room (<i>Audrey Reff</i>) 7th – 12th: PDC (<i>Megan and Anna</i>) JH/HS Math: Back Table of PDC (<i>Demetria</i>) 	
2:45 – 3:00	Closure on the Day	
	Homowork	

Homework

Two Master Teacher Observations (with forms)



TODAY'S FOCUS: ESSENTIAL ELEMENTS OF INSTRUCTION

Instructors:

Tricia Gutierrez Megan Larson Demetria Murray
Anna Heyer Angela Mammen – Special Education Teacher, EMELC

Friday, November 17, 2017

-		
7:30 – 7:45	Refreshments	
7:45 – 8:00	Agenda and Bellwork Discussion of Master Teacher Observations	Tricia
8:00 – 9:30	Special EducationLaws and ResponsibilitiesAccommodations	Angela
9:30 – 9:45	Break	
9:45 – 11:30	Motivation Theory • Digital Synthesis Project	Megan
11:30 - 12:45	Lunch	
12:45 – 1:45	Retention	Tricia
1:45 – 1:50	Break	
1:50 – 2:50	Introduction to Cooperative Learning StructuresPhilosophyThree Structures (Content: EEI Review)	Anna
2:50 - 3:00	Closure on the Day	Tricia
	 Select 3 motivation and retention techniques and implement them in your classroom and lesson planning. FYI January EEI Session is Picture Day! Classroom Visitations, Part II: Focus on Lesson Design 	



TODAY'S FOCUS: ESSENTIAL ELEMENTS OF INSTRUCTION

Instructors:

Tricia Gutierrez Demetria Murray Megan Larson Anna Heyer

Friday, February 2, 2018

7:30 – 7:45	Refreshments	
7:45 – 8:15	Agenda, Bellwork, Team Builder Explanation of Classroom Visitations	Tricia
8:15 – 8:45	Photographs (in Board Room)	Paula and Carol
8:45 – 9:30	Introduction to Inductive Learning: Concept Attainment	Megan
9:30 – 10:20	Lesson/Unit Design Hess Cognitive Rigor Matrix	Tricia
10:20 - 10:30	Break	
	Lesson/Unit Design – Congruency of: • Standards	Tricia and Megan
10:30 – 11:15	QuestionsAssessments	Demetria (Math group)
11:15 – 2:00	Lunch and Classroom VisitationsSee Handout for Assigned Rooms	
2:00 – 2:10	Break and Reflection on Classroom Visitation Lessons	
2:10 – 2:20	Debriefing the Classroom Visitations	Tricia
2:20 – 2:50	Lesson/Unit Design • Pre-assessment	Anna
2:50 – 3:00	Closure on the Day	Tricia
	Homework: • Study for the Final Exam FYI • Final Exam • Graduation Luncheon	





TODAY'S FOCUS: ESSENTIAL ELEMENTS OF INSTRUCTION

Instructors:

Tricia Gutierrez Megan Larson

Demetria Murray Anna Heyer

Friday, April 13, 2018

7:30 – 7:45	Refreshments	
7:45 – 8:15	Agenda, Bellwork, and EEI Review	Tricia
8:15 - 9:15	Introduction to Inquiry-Based Instructional Model	Anna
9:15 - 9:30	Break	
9:30 – 10:00	Monitor and Adjust	Tricia
10:00 – 10:45	Evaluating and Revising a Non-ExampleCivil War Lesson	Megan
10:45 – 11:30	Final Exam	
11:30 – 11:35	Transition to the Board Room	Tricia
11:35 – 2:00	Graduation Luncheon (Board Room)Graduation Speech: "Onward!"Certificates and Closing Remarks	Dr. Baker
2:00 – 2:10	Break and Transition to PDC	
2:10 – 3:00	Closure, Self-Reflection, and Next Steps	Tricia

Homework:

- Culminating Writing Assignment
- Workshop Registration Form